

# Making the Case for Investing in Natural Infrastructure for Source Water Protection

Nora Wahlund  
Analyst

March 30, 2016

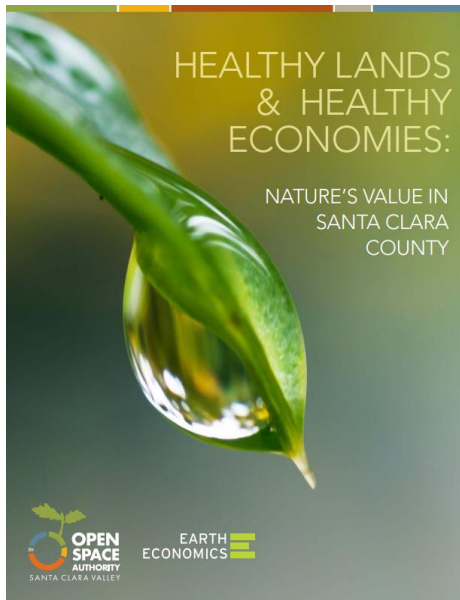
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What is your planet worth?

# About Us



501(c)3 founded in 1998



**THE ECONOMIC IMPACT OF THE 2013  
RIM FIRE ON NATURAL LANDS**



**PRELIMINARY ASSESSMENT**





# Economy

# Environment



A photograph of a lush green forest. Tall, slender trees with light-colored bark stand densely packed. The canopy is thick with vibrant green leaves, with sunlight filtering through in dappled patterns. In the lower right background, a small, traditional-style building with a dark roof and light-colored walls is partially visible through the trees. The foreground shows a forest floor covered in green undergrowth and a path of brown leaves.

**HEALTHY FORESTS – CLEAN WATER**



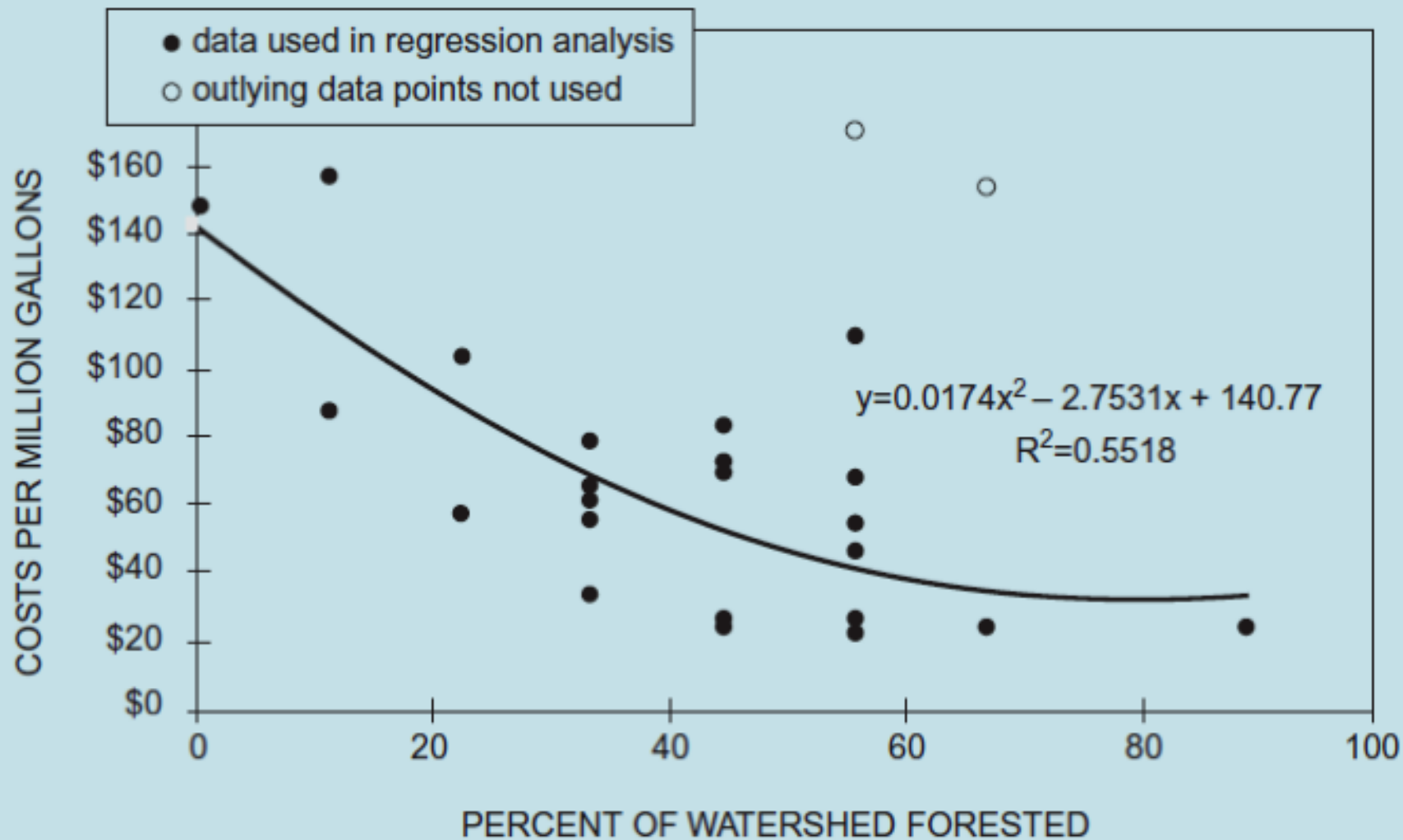




# Forest Benefits to Water Utilities

- Positive effect on raw water quality
  - Especially when compared to agriculture or urban development
- Riparian forests retain sediment, nitrate, and nitrogen







# Actions That Improve Quality

- Implementing stream/riparian protection zones
- Adjusting rotation rate and silviculture method
- Forest road construction and decommissioning
- Protection of old growth forest reserves
- Stream water quality monitoring
- Wildfire management practices





**NATURAL CAPITAL – A VALUABLE  
ASSET**







# Four Types of Capital



Built Capital



Social Capital



Human Capital



Natural Capital



ECOSYSTEM  
Natural Capital  
Assets



Forest  
and Watershed



ECOSYSTEM  
Functions



Water  
Filtration



ECOSYSTEM  
Goods and  
Services



Drinking  
Water



# Ecosystem Services

Provisioning



Regulating



Supporting

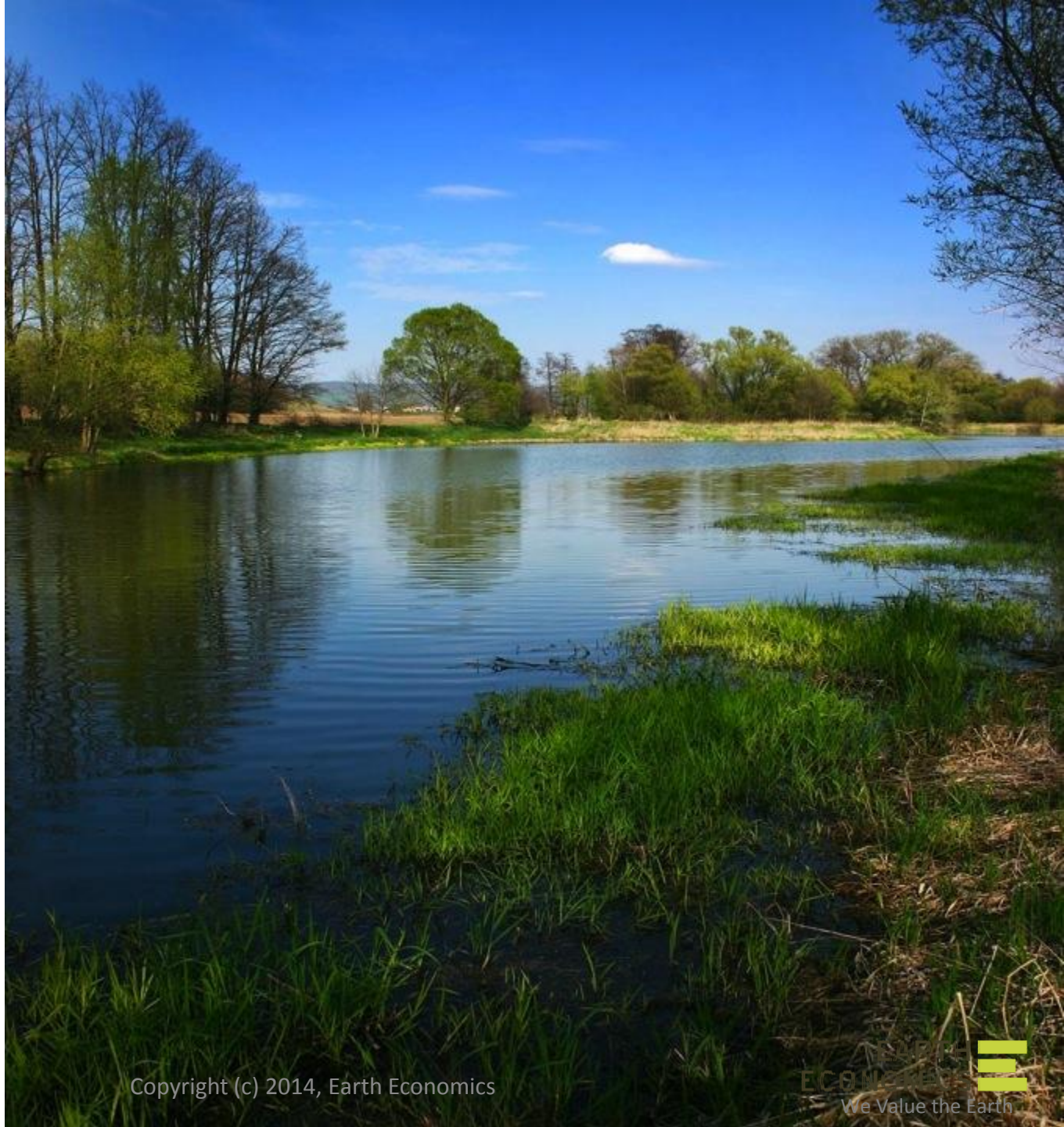


Information





## Freshwater Supply







Biodiversity





# Carbon Sequestration







Recreation





# **THEORY TO ACTION – HOW TO APPLY NATURAL CAPITAL ACCOUNTING**



# The 21<sup>st</sup> Century Natural Capital Utility Toolkit

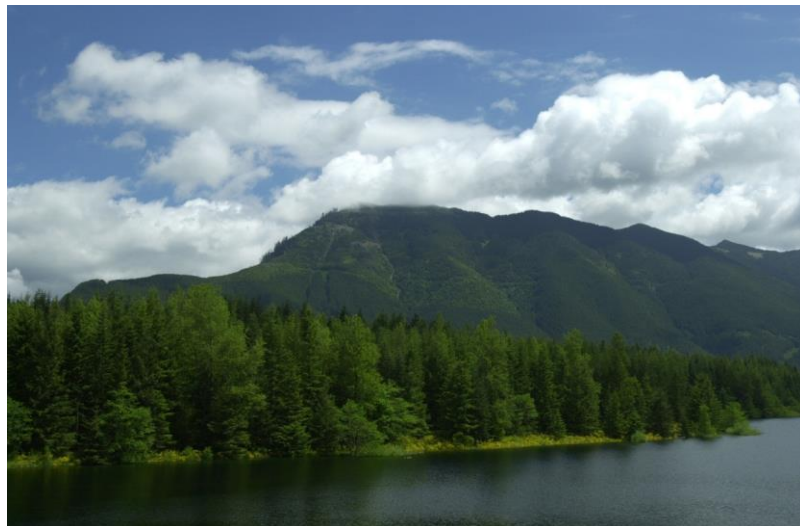
- Accounting
- Benefit-Cost Analysis
- Bonding
- Rates Structures
- Asset Management
- Policy Maker & Public Education
- Damage Assessment
- Master Planning

Freshwater Provisioning Value: \$200 million





**SEATTLE PUBLIC UTILITIES - WATER FUND**  
**(An Enterprise Fund of the City of Seattle)**  
**BALANCE SHEETS**  
**DECEMBER 31, 2009 AND 2008**



ASSETS		2009	2008
<b>CURRENT ASSETS</b>			
Cash and equity in pooled investments	\$	8,354,548	\$ 7,339,673
Accounts receivable, net of allowance for doubtful accounts of \$468,450 and \$141,192		11,461,848	10,062,715
Unbilled revenues		9,108,669	8,936,009
Due from other City funds		1,486,725	656,123
Due from other governments		1,712,543	1,253,219
Hydrant settlement receivable		-	10,088,286
Current portion of notes and contracts receivable		21,239	22,400
Materials and supplies inventory		4,171,450	4,995,657
Prepayments and other		37,748	103,314
BPA account - cash and equity in pooled investments		510,823	275,350
Redemption account, restricted			
Cash and equity in pooled investments		-	31,795,164
Dedicated investments		-	60,274,366
Interest receivable		-	1,107,817
Total current assets		<u>36,865,593</u>	<u>136,910,093</u>
<b>RESTRICTED ASSETS</b>			
Bond parity account - cash and equity in pooled investments		-	68,062
Bond reserve account - cash and equity in pooled investments		9,068,015	8,989,241
Construction fund			
Cash and equity in pooled investments		15,708,119	8,483,751
Dedicated investments		-	72,292,809
Interest receivable		-	848,977
Vendor deposits - cash and equity in pooled investments		89,952	167,390
Revenue stabilization fund - cash and equity in pooled investments		13,333,321	13,136,077
BPA account - cash and equity in pooled investments		<u>252,422</u>	<u>1,615,878</u>
Total restricted assets		<u>38,451,829</u>	<u>105,602,185</u>
<b>DEFERRED CHARGES AND OTHER</b>			
Unamortized bond issue costs		4,490,104	5,122,923
Notes and contracts receivable		22,136	41,430
Deferred conservation costs		34,221,752	36,382,434
Other deferred charges		13,562,840	12,936,061
Total deferred charges and other		<u>52,296,832</u>	<u>54,482,848</u>
<b>CAPITAL ASSETS, at cost</b>			
Capital assets - excluding land		1,531,299,505	1,435,137,303
Less accumulated depreciation		<u>(483,482,403)</u>	<u>(443,118,860)</u>
Capital assets, net of accumulated depreciation		1,047,817,102	992,018,443
Construction in progress		87,082,670	105,278,733
Land and land rights		39,127,903	33,784,214
Other property		865,497	810,926
Total capital assets		<u>1,174,893,172</u>	<u>1,131,892,316</u>
<b>TOTAL</b>		<u>\$ 1,302,507,426</u>	<u>\$ 1,428,887,442</u>

See accompanying notes.

## Is natural capital a material issue?

An evaluation of the relevance of biodiversity and ecosystem services to accountancy professionals and the private sector

A report from ACCA, Fauna & Flora International and KPMG

**Table A2.2: Balance sheet**

How would goodwill be affected by the manner in which a company addresses natural capital? Could better management increase a company's goodwill or could poor management lead to goodwill impairment?

Would new market mechanisms, such as biodiversity markets, create credits that would qualify as intangible assets?

Could trends in natural capital reduce the value in use or recoverable value of PPE, resulting in the need for impairment?

	2012 (£'m)	2011 (£'m)
<b>Goodwill</b>	20	25
<b>Intangible assets</b>	40	43
<b>Property, plant and equipment</b>	730	800
<b>Non-current assets</b>	<b>790</b>	<b>868</b>
<b>Inventories</b>	12	15
<b>Trade and other receivables</b>	35	45
<b>Cash and cash equivalents</b>	4	5
<b>Current assets</b>	<b>51</b>	<b>65</b>
<b>Total assets</b>	<b>841</b>	<b>933</b>
<b>Borrowings</b>	-80	-100
<b>Trade and other payables</b>	-23	-26
<b>Current liabilities</b>	<b>-103</b>	<b>-126</b>
<b>Borrowings</b>	-150	-170
<b>Provisions</b>	-350	-340
<b>Non-current liabilities</b>	<b>-500</b>	<b>-510</b>
<b>Total liabilities</b>	<b>-603</b>	<b>-636</b>
<b>Net assets</b>	<b>238</b>	<b>297</b>
<b>Share capital</b>	14	14
<b>Share premium</b>	139	139
<b>Reserves</b>	35	85
<b>Retained earnings</b>	50	59
<b>Total equity</b>	<b>238</b>	<b>297</b>

How would tighter rules on rehabilitating industrial sites affect restoration provision? Would tighter environmental regulation lead to the increasing of environmental provisions?



# The 21<sup>st</sup> Century Natural Capital Utility Toolkit

- Accounting
- Benefit-Cost Analysis
- Bonding
- Rates Structures
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- Damage Assessment
- Master Planning



# FEMA



## FEMA

### MITIGATION POLICY – FP-108-024-01

benefits into the overall quantification of project benefits for acquisition projects supports FIMA's mission of risk reduction, environmental compliance, and the preservation of the natural and beneficial functions of the floodplain.

FEMA collaborated with private, public, and academic sectors to develop an Environmental Benefits Analysis Report (EBAR), which identifies benefits produced by deed-restricted open space. The EBAR contains peer-reviewed academic journal articles, agency analysis, and private studies examining the economic value provided by lands both inside and outside the SFHAs. These studies provide a sound basis for generating economic values useful to FIMA. The results of the EBAR were used to develop FIMA's quantification of environmental benefits for open green space and riparian areas in the BCA Toolkit.

Regional variations in dollar values as well as differences in rural and urban areas were considered, but it was concluded that normalizing the environmental benefits through the value transfer method used in the BCA Toolkit was appropriate. While there will be a need in the future to re-study both green open space and riparian environmental benefits, FEMA believes the economic valuation used in the EBAR and in this policy are reasonable to be included in a BCA.

#### B. Environmental Benefits

Since FIMA has a primary mission to reduce or eliminate future damage from natural hazards where possible, project benefits from acquisitions must be derived primarily from avoided future damage, displacement, and other direct damage. Acquisition-related mitigation activities have proven to be the most effective example of hazard mitigation; therefore, FEMA has incorporated an environmental benefits methodology into its BCA Toolkit for acquisition-related mitigation activities. Acquisition-related activities permanently remove at-risk structures from the most vulnerable areas of the floodplain, thereby eliminating the cycle of damage, reconstruction, and repeat damage. Additionally, the inclusion of environmental benefits into the BCA Toolkit for acquisition-related activities supports floodplain management recommendations to restore and maintain the natural and beneficial functions of the floodplain.

The BCA Toolkit will automatically include environmental benefits for projects calculated to have BCRs of 0.75 or greater using traditional benefits. The environmental benefits for green open space or riparian areas are based on the size (in square feet) of the land (lot) being acquired. The inclusion of environmental benefits into the BCA does not apply to acquisition projects that are approved under the following methodologies:

- The Substantial Damage Waiver policy
- The Savings to the NFIF Methodology (GSTF)
- The HMGP 5-percent Initiative

**“...FEMA has incorporated an environmental benefits methodology into its BCA Toolkit...”**  
(June 18, 2013)



A photograph of a large fire with thick, billowing white and grey smoke rising from a valley. In the foreground, there are trees with green and yellowing leaves, suggesting an autumn setting. The background shows rolling hills and mountains under a clear blue sky.

# **Rim Fire, California: \$800M in damages**

**Our data supported California's successful appeal for federal disaster declaration**









Proposed Levee







# The 21<sup>st</sup> Century Natural Capital Utility Toolkit

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An aerial photograph of a large, calm reservoir surrounded by lush green forested hills. In the background, a prominent, rounded hill rises above the water. The sky is a clear, pale blue, suggesting a bright day. The water reflects the surrounding landscape and the sky. A semi-transparent grey banner is overlaid across the lower portion of the image, containing the text "CENTRAL ARKANSAS WATER" in bold, black, sans-serif capital letters.

# **CENTRAL ARKANSAS WATER**



# The 21<sup>st</sup> Century

## Natural Capital Utility Toolkit

- Accounting
- Benefit-Cost Analysis
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- Master Planning



San Francisco  
**Water**  
**Power**  
**Sewer**

Services of the San Francisco Public Utilities Commission



Seattle  
 **Public**  
**Utilities**



# Thank You

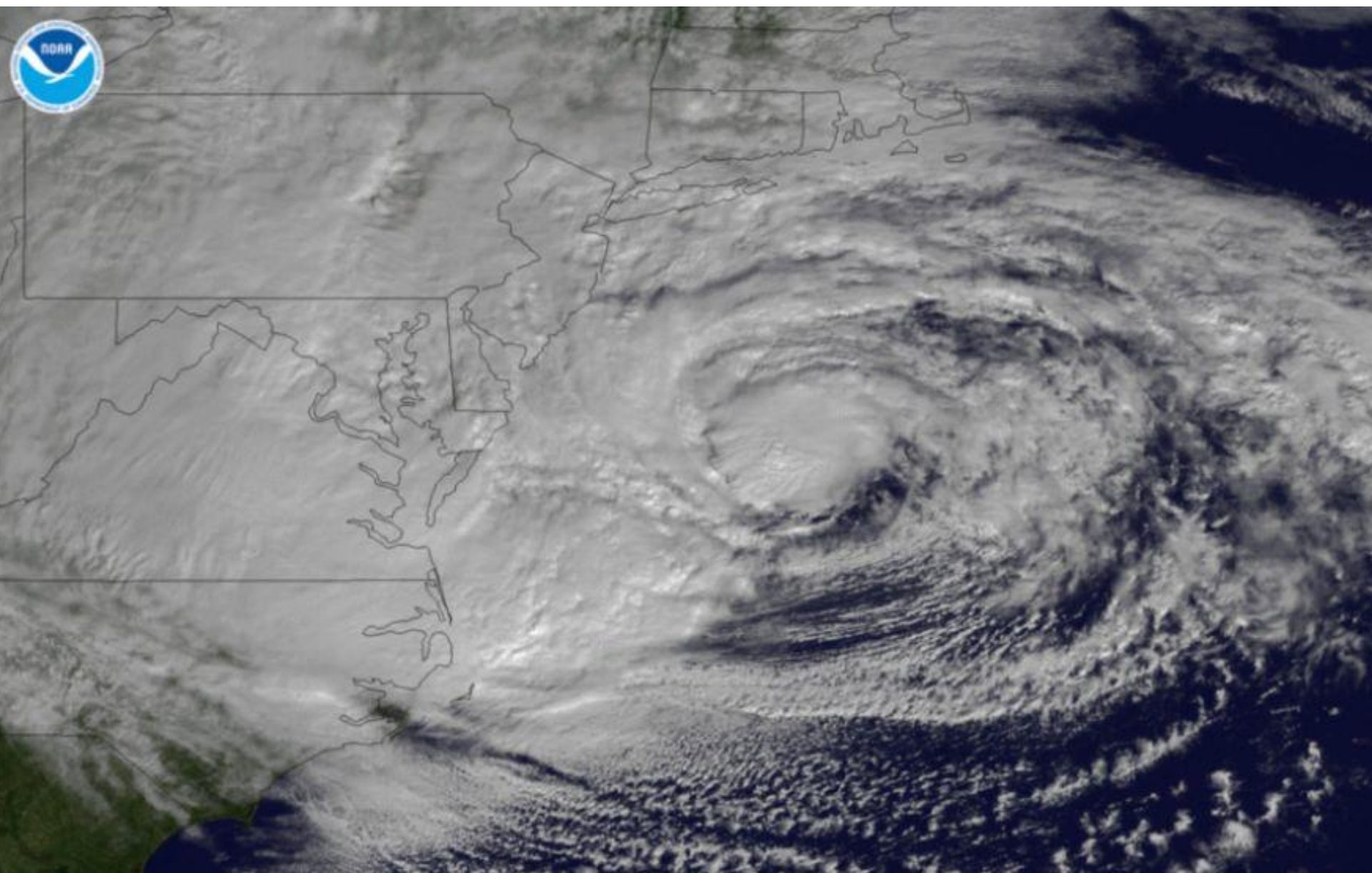
[nwahlund@earthconomics.org](mailto:nwahlund@earthconomics.org)

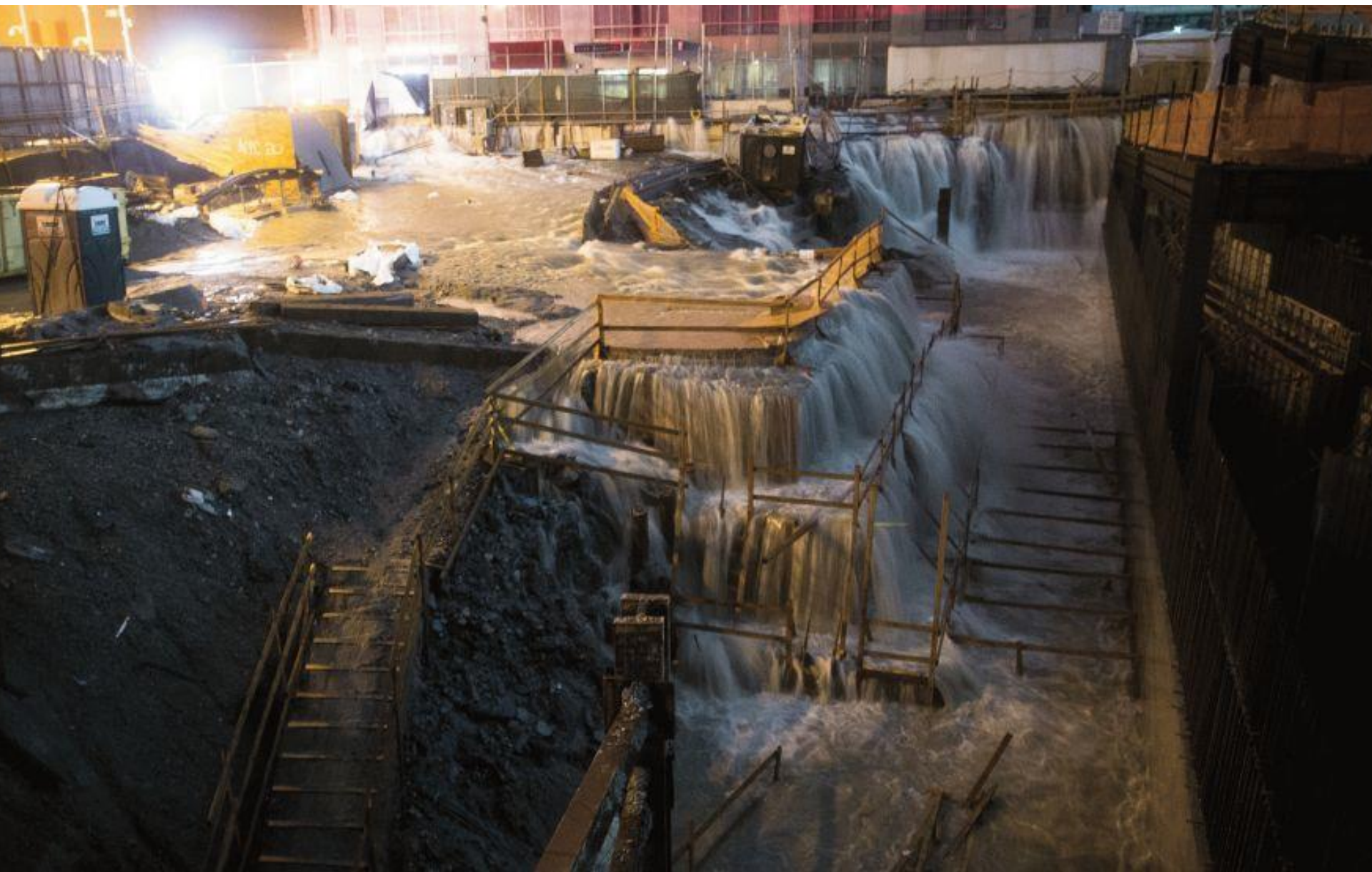


1895

Utilities could not issue municipal  
bonds











**Mike Bloomberg**   
@MikeBloomberg



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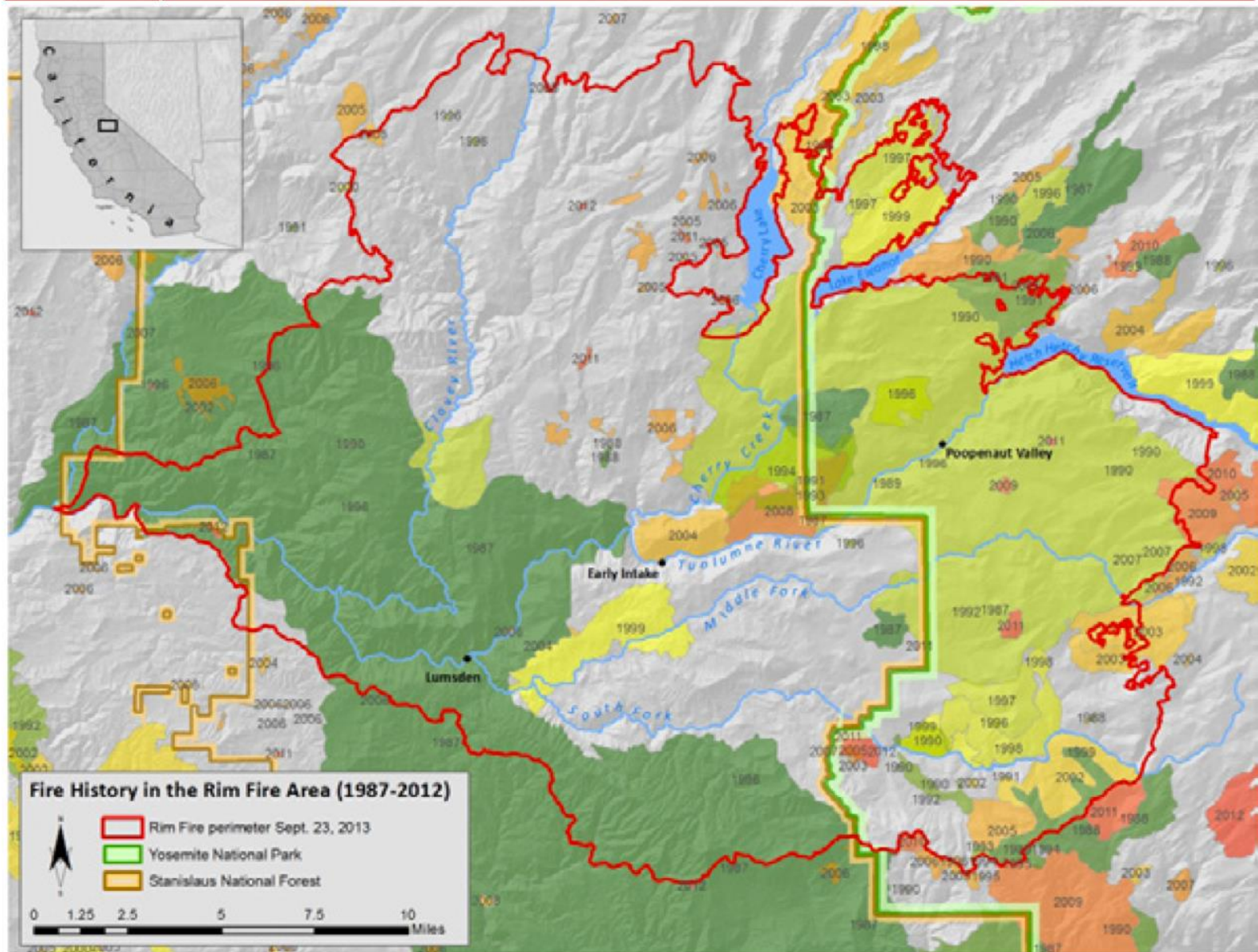
A large fire with thick black smoke rising into the sky, with a forest of tall trees in the foreground.

# 2013 Rim Fire

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**FIGURE 1** HISTORIC FIRES IN THE RIM FIRE REGION



Source: CAL FIRE<sup>14</sup>

# Rim Fire Damages: Environmental Benefits

TABLE 21	TOTAL RIM FIRE FIRST-YEAR ECOSYSTEM SERVICE VALUES LOST BY LAND COVER	
LAND COVER	Low	High
Grassland	\$30,569,395	\$69,202,212
Herbaceous Wetland	\$515,158	\$20,284,851
Lake	\$93,926	\$2,877,038
Riparian	\$47,071	\$325,824
River	\$4,073	\$907,523
Shrub	\$541,959	\$37,247,933
Forest Broad Leaf	\$5,098,191	\$284,804,356
Forest Coniferous	\$63,147,300	\$320,363,902
	<b>\$100,017,074</b>	<b>\$736,013,639</b>



**10/8/2013:** Governor Brown applies for disaster declaration.

**11/4/2013:** FEMA denies disaster declaration request.

“...the severity and magnitude of the Rim Fire [is] not beyond State and local capabilities...”

**12/2/2013:** Governor Brown appeals; includes Earth Economics data.

“...the State and its communities face ... **complex and multifaceted environmental damages...**”



**12/13/2013:** President Obama approves the appeal.



# Rim Fire Damages:

## Carbon Storage & Property Values

Carbon Storage Value Loss:  
**\$102 - \$797 million**

Property Value Loss:  
**\$50 - \$265 million**

(due to increased perception of fire risk by potential homebuyers and reduction in the amenity value of nearby forest)



## Summary of Utility Watershed Management Programs in the U.S. \*

Program Name (location)	Number of Users	Fee Amount	Average Fee per Household	% of Average Bill	Rate Design	Separate Fee on Bill?	Revenue Generation	Year of Introduction	How was the Program Adopted
<a href="#">Aurora Water (Aurora, CO)</a>	300,000	No fee. Included in city budget.	N/A	N/A	N/A	N	\$500,000 over two years	2011	City Council
<a href="#">Bull Run Watershed Habitat Conservation Plan (Portland, OR)</a>	900,000	No fee. Included in city and USFS budget.	N/A	N/A	N/A	N	\$500,000 per year	2007	Congress (1996 Bull Run Management Act)
<a href="#">Cedar River Watershed Habitat Conservation Plan (Seattle, WA)</a>	1,400,000	No fee. Part of utility budget.	N/A	N/A	N/A	N	> \$50m over 20 years	N/A	City Council
<a href="#">Central Arkansas Water Watershed Management Program (Little Rock, AK)</a>	400,000	\$0.45 per month per 5/8" or 3/4" equivalent meter.	\$0.45 per month	+1.1%	Fixed Fee	Y	\$1m (approx) per year	2009	Utility Board of Commissioners
<a href="#">Common Waters Partnership (Upper Delaware Watershed)</a>	15,000,000	Pending.	N/A	N/A	N/A	-	N/A	Pending	Common Waters Fund
<a href="#">Conserve to Enhance (Tuscon, AZ)</a>	535,000	No fee. Voluntary checkbox on bill.	N/A	N/A	N/A	-	N/A	2012	Non-profit
<a href="#">Crooked River/ Portland Water District Payment for Ecosystem Services (Portland, ME)</a>	200,000	No fee. Grant funded.	N/A	N/A	N/A	-	N/A	2009	Manomet Center for Conservation Sciences
<a href="#">Forest to Faucets (Denver, CO)</a>	1,300,000	\$0.04 per 1,000 gallons.	\$0.33 per bill	+1%	Volumetric Rate	-	\$3.3m per year over 5 years	2012-2013	Utility and USFS partnership
<a href="#">Green River Watershed Management Plan (Tacoma, WA)</a>	300,000	No fee. Included in Tacoma Water budget.	N/A	N/A	N/A	N	N/A	2006	Utility
<a href="#">Lake Whatcom Watershed Land Acquisition and Preservation Program (Bellingham, WA)</a>	88,000	\$5 per month + \$0.64 per CCF	N/A	N/A	Base rate + volumetric rate	Y	\$25.3m since 2001	2001	City Council
<a href="#">McKenzie Watershed Drinking Water Source Protection Plan (Eugene, OR)</a>	200,000	To be determined.	N/A	N/A	N/A	N	\$200,000 - \$250,000 per year	2013	Utility
<a href="#">Salt Lake City Watershed Management Plan (Salt Lake City, UT)</a>	400,000	\$1.50 per meter per month.	\$1.50 per month.	+3.75%	Fixed Fee	N	\$1.5m per year	1988	City Council
<a href="#">San Antonio Source Water Protection Program (San Antonio, TX)</a>	1,300,000	1/8-cent sales tax over five years (2005 - 2010).	N/A	N/A	N/A	N	\$45m (2005), \$90m cap (2010)	2005, 2010	Voters
<a href="#">Upper Neuse Clean Water Initiative (Raleigh, NC)</a>	600,000	\$0.0748 per CCF.	\$0.40 per month	+1%	Volumetric Rate	Y	\$1.8m per year	2011	City Council
<a href="#">Water Source Protection Program (Santa Fe, NM)</a>	32,000	\$0.13 per 1,000 gallons per month.	\$0.65 per month	+1.6%	Volumetric Rate	N	\$200,000 per year	N/A	City Council
<a href="#">Watershed and Environmental Improvement Program (San Francisco, CA)</a>	2,500,000	No fee. Included in San Francisco PUC budget.	N/A	N/A	N/A	N	\$50m over 10 years	2005	Utility
<a href="#">Watershed Management (Los Angeles, CA)</a>	666,000	Included in Los Angeles DWP budget.	N/A	N/A	N/A	N	N/A	N/A	Utility and City Council

\*Please contact Rowan Schmidt ([rschmidt@eartheconomics.org](mailto:rschmidt@eartheconomics.org)) or Sofi Delgado-Perusquia ([sofi@usendowment.org](mailto:sofi@usendowment.org)) with any questions, comments or additions to this list.

# Asset Management for Natural Infrastructure

Natural Assets			Ecosystem Services - Operating			Ecosystem Services - Non-operating	
Accounting unit	Physical stock	Units	Water infiltration (gal/yr)	Sediment removal (lbs/yr)	Nitrogen reduction (lbs/yr)	Carbon sequestration (t/yr)	Wildlife habitat (acres)
<i>Rain garden</i>	0.14	acres	4000	100	15	0.1	0.1
<i>Bioswale</i>	0.23	acres	6000	150	25	0.2	0.2
<i>Green space</i>	25	acres	20,000	900	100	12	20



# Financial Impacts: Revenues & Expenses

## Revenue Opportunities

	Revenue Impacting								Expense Savings Impacting								
	Cap & Trade				Renewables Portfolio Standard				Low Carbon Products		Cost Savings						
	Carbon Allowance Allocations	Grant Opportunities	Approved Carbon Offset Protocols				ERC: Emissions Reductions Credits	REC: Renewable Energy Credits	LCFS: Low Carbon Fuel Standards	RIN: Renewable Index Number	Biomethane	Biodiesel Feedstock	Energy Efficiency Standards	Peak/ Power Cost Avoidance	Riparian, Nutrient, and Other Credit Stacking	Water Storage Capacity	Power Generation Flexibility
			US Forestry	Urban Forestry	Ozone Depleting Substances	Livestock Methane											
Water Enterprise																	
Hetch Hetchy Watershed																	
Micro-Hydro Power Generation: University Mound																	
Calaveras																	
O'Shaughnessy Dam (heightening)																	
Calaveras Dam (heightening)																	
Power Enterprise																	
AB32 2013-2020 Allocations	\$1-2M/year																
Wind Turbines @ 525 Golden Gate																	
Solar on:																	
Moscone																	
Airport - SFO																	
Sunset Reservoir																	
City Hall																	
Davies Symphony Hall																	
Southeast																	
Pier 96																	
Maxine Hall																	
Chinatown																	
CDD																	
North Point																	
Muni Woods Motor Coach																	
Chinatown Public Health																	
SFPUC Headquarters																	
Tesla Water Treatment Plant																	
Alvarado School																	
Combustion Turbine							\$1.25M										
Cogen - Southeast																	
+ Peak Power Avoidance																	
With High Strength Waste Addition																	
Sewer Enterprise																	
Cogen - Oceanside																	
+ Peak Power Avoidance																	
With High Strength Waste Addition														\$280K			
BioFuels																	
Biomethane - Oceanside									\$40K	\$202K	\$355K						
Biomethane - Southeast									\$300K	\$920K	\$1.62M						
F.O.G. - Fats, Oils & Grease Program												\$720K					
SFPUC-Wide																	
Fleet refueling																	
City-Wide																	
Power Cost Savings (low-cost Hetchy vs. PG&E rates)														\$50M			
City Trees						approx. \$11M											
Environmental Justice Communities																	

Sources:

(1) Per ARB regulations.

(2) Estimated project value based on annual average maintenance.

(3) Verified with financial reporting.

# Bond Disclosure



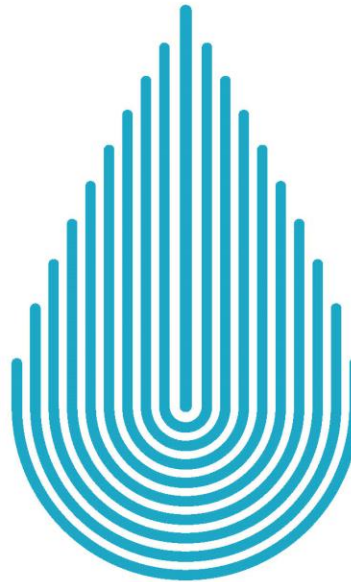
**The Ripple Effect:**

## **WATER RISK IN THE MUNICIPAL BOND MARKET**

A Ceres Report  
October 2010

Authored by  
Sharlene Leurig, Ceres

Analysis by  
WATER ASSET  
MANAGEMENT





# Rates Structures



## Communicating and Investing in Natural Capital using Water Rates

Water utilities depend on natural capital like watersheds, forests and river systems as a vital component of their drinking water infrastructure. As the primary source of revenue for water utilities, water rates have traditionally included a single base rate and/or user charges such as consumption charges.

To better communicate the value and magnitude of investments in their natural capital assets to ratepayers and other stakeholders, several utilities have begun to include natural capital surcharges in their rates structures. Various called "Watershed Rates" or "Watershed Protection Fee," the following examples show that natural capital surcharges provides utilities with a useful communication and investment tool.

### Central Arkansas Water, Arkansas

<b>Name:</b>	Watershed Protection Fee
<b>Implemented:</b>	2009
<b>Amount:</b>	\$5.40 - \$8.16 per ratepayer per year depending on meter type.
<b>Communication Strategy:</b>	Regular outreach to stakeholders from CEO and utility management.
<b>Investment Strategy:</b>	Acquisitions and source water protection, monitoring, management.

Central Arkansas Water (CAW), an independent utility that services Little Rock, North Little Rock and other small communities in the area, recognizes that keeping their water source protected and clean in the present will save future costs. In 2009, CAW implemented a "Watershed Protection Fee," a monthly base rate that increases with meter size. The fee is \$0.45 per month for 5/8- and 3/4-inch meters, \$0.68 per month for a 1-inch meter and so on. This fee funds their Watershed Management Program, which includes acquisition of land around Lake Maumelle, as well as other capital and operational costs such as environmental regulation by the county and USGS water quality monitoring. The



Watershed Protection Fee, which has helped CAW to successfully meet their initial goal of acquiring 1,500 acres, will cease once the utility has raised a \$3 million pool of funds, then be reintroduced once the pool reaches \$2 million. CAW has received support and praise from city councils in the area and most ratepayers, although there has been some pushback from wholesale customers, who are now required to track their customers' meter sizes in order to appropriately calculate the fee. To CAW's knowledge, they are the only water utility in the region that has implemented a rates-based watershed protection fee.

**Acknowledgements:** Jonathan Long, P.E., Watershed Administrator, and Robert Hart, P.E., Technical Services Officer, Central Arkansas Water.

**Suggested Citation:** Delgado-Perusquia, Sofy; Kraft, Joanna; Schmidt, Rowan; Stangel, Peter, 2012 Communicating And Investing Natural Capital Using Water Rates. Earth Economics, Tacoma, WA & U.S. Endowment for Forestry and Communities.

# What's in it for my utility?



## Finance and Asset Management

- Greater ability to use municipal bond funds for conservation investments.
- Greater ability to use capital budget for conservation investments, with more robust O&M budget.



## Rate Payers

- Share investment in natural assets
- Increased awareness



## Financial Report Users

- Transparency in asset and liability reporting
- Better-informed policy decisions